

## 正向思考態度

## 7. 决断力 (Decision)

#### 决策心理学

希尔在研究中发现,财富与决策速度成正比。他分析25,000名失败者后归纳:

「**犹豫不决」是导致平庸的首要原因**。成功者的决策特征包括:

- 1. 信息不全下的果断:在掌握 60%情报时即采取行动。
- 2. 决策不可逆性:一旦决定,除非证据明确错误,否则不回头质疑。

### 「决策生理学」理论:

- 优柔寡断会刺激肾上腺素过度分泌,引发焦虑与自我怀疑。
- 快速决策则激活前额叶皮质,强化分析与执行力。





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希尔方法详解

#### 「决断力训练系统」:

步骤一:建立决策过滤器

- 1. 列出「人生最高目标」(如财富自由、家庭幸福)。
- 2. 任何决策前自问:「此举是否直接推进最高目标?」若否,立即拒绝。

### 步骤二:设定决策时限

- 1. 小事(如购买衣物):10 秒内决定。
- 2. 中型决策(如合作提案):24 小时内回复。
- 3. 重大决策(如企业并购):72 小时内定案,并写下「不可撤销声明」。





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#### 步骤三:隔绝意见污染

- 1. 实践「75 人法则」:人的一生平均受75 人意见影响,需**定期清理**「负面决策者」。
- 2. 决策后,仅接受「如何执行」的建议,禁止讨论「是否正确」。

#### 历史案例深度剖析

#### 案例一:摩根大通 (J.P. Morgan)

希尔记载,摩根在1907年金融危机时,仅用15分钟决定联合银行家注资2,500万美元救市,避免全国经济崩溃。关键在于他预先设定「危机应对原则」,无需临时分析。

#### 案例二:百事可乐 vs. 可口可乐

1930 年代大萧条时,百事创始人古斯 (Guth)果断将瓶装容量加倍(从6 盎司增至12盎司),价格维持5美 分,直接抢占可口可乐市场。希尔指 出:

「决断力是弱势者逆袭的

唯一武器。」





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### 7. Decision

### Psychology of decision-making

In his research, Hill found that wealth is directly proportional to the speed of decision-making. He analyzed 25,000 losers and concluded that "indecision" is the number one cause of mediocrity.

Decision-making characteristics of successful people include:

- 1. Decisiveness with incomplete information: Take action when 60% of the information is available.
- 2. Irreversibility of decision-making: Once a decision is made, there is no going back to question it unless the evidence is clearly wrong.

### "Decision Physiology" Theory:

- Indecision stimulates excessive adrenaline production, triggering anxiety and self-doubt.
- Rapid decision-making activates the prefrontal cortex, enhancing analysis and execution.





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#### Hill Method explained

"Decisiveness Training System":

#### Step 1: Establish a decision filter

- 1. Make a list of "top goals in life" (e.g. wealth, freedom, family happiness).
- 2. Before making any decision, ask yourself, "Does this move directly advance the highest goal?" If not, reject it immediately.

### Step 2: Set a time limit for decision-making

- 1. Small things (e.g. buying clothes): Decide within 10 seconds.
- 2. Medium-sized decision-making (e.g. co-op proposal): reply within 24 hours.
- 3. **Major decisions** (such as mergers and acquisitions): Finalize the decision within 72 hours and write an "irrevocable statement".





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#### Step 3: Isolate opinion pollution

- 1. Practice the "Rule of 75": People are influenced by the opinions of 75 people on average in their lifetime, and "negative decision-makers" need to be cleaned up regularly.
- 2. After the decision is made, only the "how to execute" suggestions are accepted, and it is forbidden to discuss "whether it is correct or not".





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#### In-depth analysis of historical cases

#### Case 1: J.P. Morgan

Hill records that during the 1907 financial crisis, Morgan decided in just 15 minutes to join the bankers to inject \$25 million into the bailout to prevent the national economy from collapsing. The key is that he pre-sets the "principles of crisis response", which does not require ad hoc analysis.

#### Case 2: Pepsi vs. Coca-Cola

During the Great Depression of the 1930s, PepsiCo founder Guth decisively doubled the bottle capacity (from 6 to 12 ounces) and maintained the price at 5 cents, directly preempting the Coca-Cola market. Hill noted:

"Determination is the only
weapon against which the
weak counterattack."

